



REGNUM CHRISTI

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## Appendix 7

The direction of  
apostolic activity and a  
sustainability model

# Appendix 7

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## The direction of apostolic activity and a sustainability model

### 1. Presentation

The purpose of this appendix is to present some of the options chosen by the General Committee regarding apostolic activity and administration, so that the delegates for the assemblies can express their opinion on them and propose alternatives, if necessary.

After clarifying the terminology which will be used to present this topic (point 2), there will be a presentation of the General Committee's steps of analysis and reflection on the various options and their implications (point 3), followed by the judgement they reached, and their proposal (point 4). Then, in points 5 and 6, there will be a schematic presentation of the organizational model on which the *draft General Statutes* is based and of the proposed sustainability model, respectively. Finally, there will be a presentation of the process to be followed (point 7) and the questions proposed for the *Discussion Guide for the Territorial Assembly* (point 8).

## 2. Terminology clarification

According to the glossary (p. 27), the term “*apostolic activity*” is used as a generic category that includes works of apostolate, programs and events (see DGSRC 44, p. 89). This concept does not include the direction of and attention to sections or localities because the Movement’s life is lived there and therefore they cannot be reduced to “apostolic activity”. The *draft General Statutes* assumes as a principle that the life of the sections and programs is directed by the governing bodies of the Federation (Regnum Christi section, local, territorial and general directors, with their committees) and not by the governing bodies of the consecrated branches.

The term “*allocation of apostolic activity*” refers to the decision on whether existing apostolic activity, especially works of apostolate, should be directed by the Federation or by the consecrated branches. This decision is first addressed from the viewpoint of the apostolate’s direction and not that of legal ownership, so that the criterion for decision-making be based on the mission, which is the purpose of the Movement (see DGSRC 2 and 3, pp. 37 and 39). Once agreement has been reached on what is desirable for the direction of the apostolic activity, it will be possible to analyze the potential options from a legal and financial point of view. Then the necessary prudential decisions can be made in order to assure that “fact and law” concur, and a strategy for implementation can be developed.

## 3. The General Committee’s steps of analysis and reflection

During the drafting of the General Statutes, there has been an awareness that Regnum Christi, as an institution, has various *dimensions*: charismatic, juridical configuration, the service of authority, apostolic activity and administration.

Each of these dimensions allows for various alternatives for their definition in the Statutes. On the other hand, since Regnum Christi can be analyzed by starting from any of the dimensions (one could start from the question of who should govern, or what the juridical configuration should be, or whether the apostolic activity should be directed jointly or by each individual branch, or how to distribute and administer goods), it is necessary to prioritize them in a particular order. It is important to note that since these dimensions are interrelated, the choices made in one dimension will condition the others. Therefore, in drafting the General Statutes of Regnum Christi, there exists the double challenge of properly prioritizing the dimensions and at the same time integrating them harmoniously while taking into account the diversity of the branches and the variety of the territories.

The steps taken by the General Committee to reach the formulation of the *draft General Statutes* are summarized below:

a. The charismatic dimension should guide the decisions made in the other dimensions. The first step was, therefore, to consider the Movement's charismatic identity (see Criteria for the preparation of the draft Statutes B, C and D, pp. 15 to 17, and p. 273). When speaking of Statutes, the charismatic dimension is expressed primarily in the numbers on the mission, spirit and members of Regnum Christi. All the other dimensions are subordinate to this one, meaning that the alternatives chosen should facilitate the expression and living of the charismatic dimension.

b. The next step was to address the juridical nature of the Movement. Appendix 2: "Opting for a Federation" (p. 273) contains the reasons for proposing that Regnum Christi be configured as a federation, as well as those for discarding other alternatives. The essential characteristics of the Federation, as proposed in the text, are set out in number 1 and are developed specifically throughout Chapter 8.

c. Subsequently, an attempt was made to reach an overall view of the interrelation between the various dimensions still to be defined: apostolic activity, the service of authority and administration. In order to do this, the General Committee chose to do an *analysis of organizational models*<sup>1</sup>. Three organizational models were drafted, the criterion of distinction being different distributions of the direction of apostolic activity between the Federation and the consecrated branches. The option to start from the dimension of apostolic activity responded to the conviction that what was determined in this dimension should guide the choices to be made in the other dimensions. These were the three models proposed:

1. Model 1: apostolic activity directed by the Federation and only in exceptional cases by the consecrated branches.

2. Model 2: apostolic activity directed by the consecrated branches and only in exceptional cases by the Federation.

3. Model 3: apostolic activity partially directed by the Federation and partially directed by the consecrated branches, based on the criterion of self-financing the consecrated branches through the works of apostolate.

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<sup>1</sup> By organization model we understand the basic structure of the competencies, both of the Federation and of the consecrated branches, in each one of the institutional dimensions.

The exercise consisted of analyzing each organizational model and looking at its impact in the apostolate, the government of the mission and the administration.

A detail on the [models and an analysis of their advantages and disadvantages, together with possible adjustments to address the disadvantages](#) (in Spanish) can be consulted. It is important to consider that they were prepared in December 2016, and therefore the terminology may differ from that used in the final version of the draft Statutes.



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## 4. The General Committee's proposal regarding the dimensions of apostolic activity and administration

After going through the process just described, the General Committee developed a new organizational model that integrated elements of the three original models. This model underlies the current draft Statutes. Its implications are presented below.

### A. Judgement of the General Committee on the allocation of *apostolic activity*.

1. The *allocation of apostolic activity* to the Federation or to a consecrated branch is not a matter for Statutes.

The General Committee considers that the concrete decision on the direction of each existing apostolic work by a consecrated branch or by the Federation is a prudential decision and does not directly affect the identity of the Movement itself. In its Statutes, the identity of the Movement depends on the clear definition of the mission of Regnum Christi and the central elements of its spirit, and on the inclusion of institutional means that help to preserve the unity as one Movement, such as: the constitution as a juridical person in the Church, a juridical configuration that allows all the vocations to be members of this juridical person, an authority figure capable of deciding for and representing the Movement, and governing bodies in which the various vocations can participate.

The General Committee considers that the specific allocation of existing or future works to the Federation or to the consecrated branches is a prudential matter. On one hand, there may be various alternatives of allocation when analyzing each particular case; but on the other hand, each decision is conditioned by the work's particular circumstances (juridical status, apostolic purpose, financial situation, presence of the branches, etc.). The Statutes should safeguard the identity of the Movement and the branches and should give general norms on how to define the allocation of apostolic activity, but the Statutes should not, and

cannot, make concrete and specific decisions that the competent authority will make in their proper time.

2. The General Committee expresses preference that the Federation direct the existing works of apostolate

Although unanimity was not reached on this point in the general plenary meeting, a majority of the General Committee members consider that, from a charismatic, apostolic and operational / administrative point of view, the advantages for allocating the direction of existing apostolic activity to the Federation prevail. This option seems to better promote unity in apostolic action, since there is greater integration and collaboration between sections and works of apostolate at the local level when they depend on only one governing body. In addition, it allows greater enrichment through the complementarity of the different states of life, since members from all the branches can participate in the governing bodies. Finally, this proposal avoids the costs both of implementing a division and the inevitable consequence of multiplying management teams.

Notwithstanding the expressed preference, the General Committee is aware of the disadvantages and risks of this proposal from the point of view of the governance and autonomy of the consecrated branches. For this reason, a model has been developed that seeks to address these dangers, and is presented here below.

### **B. The General Committee's proposals in the *draft General Statutes***

The General Committee has opted to present *draft General Statutes* which are flexible regarding the allocation of apostolic activity, as they permit both the Federation and the consecrated branches to carry out institutional Regnum Christi apostolic activity (see DGSRC 81 and 82, pp. 153 and 155).

In this light, the General Committee has opted to define the alternatives in the dimension of the service of authority in such a way that it can sustain intense apostolic activity in the Federation as well as in the consecrated branches (see DGSRC, chapters 8 and 10).

At the same time, the text presents some means that facilitate governance and flexibility, in the event that it is effectively decided that most of the existing apostolic activity be directed by the governing bodies of the Federation. These means are: the ceding of the direction of apostolic activity to a branch and vice versa (see DGSRC 82 §2 and §3, p. 155), and the delegation of appointments pertaining to the Federation to a consecrated branch (see DGSRC 83 §3, p. 157).

Finally, the General Committee has commissioned the development of a sustainability model (see Introduction to chapter 11, p. 245) that would permit the autonomy and sustainability of the consecrated branches, even if the allocation of the direction of the existing apostolic activity be given to the Federation.

The General Committee presents the consultation regarding the allocation of existing apostolic activity to the 2018 Extraordinary General Chapter and Assemblies. It proposes that the decisions be made once the General Statutes have been approved and the juridical persons of the Consecrated women of Regnum Christi, the Lay Consecrated men of Regnum Christi and the Federation have been established in the 2020 Ordinary General Chapter and Assemblies (see Introduction to chapter 11, p. 245).

## 5. Presentation of the organizational model on which the draft General Statutes are based

<p><b>Organizational model on which the DGSRC is based</b></p> <ul style="list-style-type: none"> <li>- boxes in blue: aspects that the General Committee considers should be addressed in the General Statutes of Regnum Christi.</li> <li>- boxes in yellow: aspects which are matters not proper to the General Statutes because they should be defined in specific acts of government.</li> <li>- white boxes: various types of information. Some are what is already being lived and others are suppositions or visualizations of various implications of the model, with the common characteristic that they are not matter for the General Statutes of Regnum Christi.</li> </ul>			
		<b>Federation</b>	<b>Consecrated Branches</b>
	areas of competence	safeguarding and development of the spirit, mission and communion of the Movement, direction and promotion of the life of the lay members, direction of the apostolic activity of the Federation, coordination of the apostolic activity of the branches, representation of the Movement, election of the governing bodies of the Federation, appointments of the apostolic activity of the Federation, administration of the goods of the Federation, responsibility to assure its' sustainability	safeguarding and development of their own identity, direction of the apostolic activity proper to their branch, definition of the lifestyle proper to them, election of their governing bodies, giving their members formation and apostolic assignments, administration of their assets and responsibility to assure their sustainability (see DGSRC 78).
	juridical figures	Federation (DGSRC 1 §2)	Religious Congregation LC, Association of the Faithful CRC and Association of the Faithful LCRC
	members	Religious Congregation LC, Association of the Faithful CRC, Association of the Faithful LCRC and LRC members	LC members, CRC members, and LCRC members
	legislative texts	General Statutes of Regnum Christi	Constitutions LC, Statutes CRC, Statutes LCRC
	secondary legislation	"Complementary norms of the Federation" Members Handbook LRC, Regulations for administration, Regulations for appointments, Regulations for the general committee and territorial committee, etc.	Directories LC, Regulations CRC, Regulations LCRC Ratio Institutionis LC, Ratio Institutionis CRC and General Plan of Formation LCRC

actividad apostólica	areas of authority	1- sections and their programs 2- works of apostolate (WA) of the Federation and WA whose direction the consecrated branches have ceded to the Federation (DGSRC 81 y 82).	1- WA of the consecrated branches and WA whose direction the Federation has ceded to the consecrated branches (DGSRC 81 y 82).
		direction of networks of WA (e.g. network of schools, network of universities) and territorial-level services, according to the circumstances of each territory and the nature of the WA.	
	allocation of the actual WA	the General Committee's initial proposal to the 2018 Extraordinary General Chapter and Assemblies is that the majority of the existing WA be directed by the Federation. The reason for this proposal is to favor unity in the apostolic action of RC: local integration of sections and WA, complementarity of the states of life in the governing bodies and to avoid the costs of a division. the General Committee proposes that the decision regarding the concrete allocation of the direction of the WA to the Federation or the consecrated branches be done in the 2020 Ordinary General Chapters and Assemblies, once the GSRC are approved, there is a detailed technical study and after consultation to the territories.	
	reasons for a branch having WA		1- because it has been entrusted to the branch by civil or ecclesiastical authority 2- because it is advisable by the very nature of the work 3- because it may be necessary in order to found in a certain place 4- because the good of the work itself suggests it (e.g. fiscal benefits, etc.)
	reason for the Federation to cede the direction of a WA to a branch		1- accompaniment of the consecrated personnel 2- governability of the WA
	procedure for the transfer of the direction of a WA	from the Federation to a branch or vice versa: common agreement, always looking to the good of the mission and in a spirit of communion and dialogue, and formally defining the duration, conditions and how to proceed in case of reversion (see DGSRC 82).	
procedure for the opening of new WA	a new WA of the Federation: approval by the competent common body. If it implies consecrated personnel, it must also have approval from the branches (see DGSRC 45, §1 §2 §3). a new WA of a branch: hear the opinion of the competent common body (see DGSRC 45, §4).		
assignment of mission and appointments (see Glossary, p. 27)	assignment of the mission	not applicable	all the members of the branch (see DGSRC 78 §2).
	appointments (see DGSRC 83)	Territorial offices (TS, TA, delegates, directors of territorial level offices). RC local directors. Section directors and directors of WA of the Federation, except in cases where their appointment has been delegated to the branch (see DGSRC 83 §3).	All internal appointments of the branch. Directors of the WA of the branch. Section directors and WA directors of the Federation whose appointment has been delegated to the branch (see DGSRC 83 §3). Members who work in sections and WA of the Federation in non-directive positions, in previous agreement with the director of the apostolic activity (this principle would be matter for complementary norms).
	procedures for appointments	For consecrated members: 1° previous dialogue between the competent directors. 2° the branch assigns the mission to the person. 3° the common body appoints them. The appointment of lay members is carried out only from the common body.	As established by the complementary norms. The TD of the consecrated branch ordinarily appoints the consecrated members, after previous agreement with the director of the activity.
administration	sustainability	1- apportionment from the WA of the Federation 2- part of the remainder of the WA of the Federation 3- possible common funds 4- solidarity support from the branches, if that is the case 5- donations by personal and institutional fund-raising	1- remuneration from the work of the members 2- donations by personal and institutional fund-raising 3- revenue from investment funds proper to the branch or in common with the other consecrated branches 4- remainder from the WA of the branch 5- solidarity support from the Federation to the branches
	patrimony	the goods of the Federation (e.g. WA, sections, etc.)	the goods of each branch
	stable patrimony	some goods (e.g. WA of the Federation, funds, etc.) defined by the General Assembly of RC (see DGSRC 159).	some goods (e.g. WA of the branch, funds, etc.) defined by the General Assembly of the branch
	allocation of patrimony (act of government after the approval of the GSRC)	Patrimonial reconfiguration will be analyzed in the 2018 Extraordinary General Chapter and Assemblies, in order to give guidelines on the level of principles. The 2020 Ordinary General Chapter and Assemblies will later make the concrete decisions regarding matters of patrimony.	
service of authority	governing bodies	RC general convention, RC general director and committee, RC territorial director and committee, RC local director and committee, section director and committee (DGSRC n. 99)	general chapter and assemblies of each consecrated branch, general directors of each branch and their councils, territorial directors of each branch and their councils, local superiors of each branch and their councils
	type of authority	personal with council	personal with council
	general presidency	RCGD ex officio LCGD, <i>ad experimentum</i> (see DGSRC 121)	LCGD, CRCGD, LCRCGD
	territorial presidency	RCTD can be any member, appointed by the RCGD (see DGSRC 139)	DTLC, DTCRC, DTLCRC
	local presidency	RCLD can be any member, appointed by the RCTD (see DGSRC 150)	local superiors of each community



## 6. Presentation of the basic elements of the sustainability model

The model proposed by the General Committee aims to guarantee the financial autonomy of the consecrated branches with respect to the Federation and, at the same time, make it possible for the existing apostolic activity to be directed by the Federation in its majority.

### A. Sustainability of the consecrated branches.

#### 1. Patrimony of the consecrated branches

- The properties of the communities and formation centers would be the patrimony of the respective consecrated branch. Where appropriate (to lower costs, etc.) this could be done through a free property lease (e.g. for 100 years) or another legal instrument.

- The pension and medical funds of the members would be allocated to each consecrated branch, with the possibility of administering them jointly.

- Patrimonial funds eventually owned by individual members under CIC 668 §1 would remain in the respective consecrated branch, but with the possibility of being administered jointly.

- The rights to a percentage of a “patrimonial fund” to be created in the future. This could be property of each branch or common to the branches. The purpose of the fund would be to enable independence and economic autonomy between the Federation and the established branches. The technical team is studying various possibilities for the creation of one or several patrimonial funds and will make a detailed proposal to the General Chapter and the General Assemblies.

- Participation in the corporations in which the branches are co-owners.

#### 2. Management

- Each consecrated branch must have its own general and territorial administration to administer its goods.

- The administration of the federation could offer services to the consecrated branches that so wish, e.g. accounting, management of suppliers, legal services, etc.

- Each consecrated branch would have administrative autonomy to manage its own assets. Eventually, common standards of control and management could be agreed upon between the various branches and the Federation, as stipulated by secondary legislation in administrative matters.

### 3. Sustainability of the consecrated branches

- Remuneration for the work of its members. Some will have work contracts and others will receive stipends (for example, from the sections for those who work there full time; stipends for pastoral services from the program they serve in). The way in which the consecrated members make use of the remuneration would follow the norms of universal (see CIC 668 §3) and proper law (see CLC 26 §3, SCRC 20 §1, SLCRC 21 §1).
- Donations by personal and institutional fund-raising.
- Revenue from investment funds property of each branch or in common with the other consecrated branches.
- The possibility of requesting solidarity support from the Federation (see DGSRC 84 §1).

### **B. Sustainability of the Federation.**

The Federation would have the following sources of income to finance its activity:

- Contributions from the Federation's works
- Contributions from the localities
- Revenue from possible funds of the Federation.
- Donations and institutional fund-raising for the Federation.
- Solidarity support from the consecrated branches to the Federation (see DGSRC 84 §2, p. 159).

## 7. The path of discernment

The territorial assemblies will give their opinion regarding the various elements related to the allocation of apostolic activity and sustainability, based on the *Discussion Guide for the Territorial Assembly*.

The General Chapter of the Legion and the General Assemblies of the Consecrated Women and Lay Consecrated Men will vote on the adherence of their branch to the Federation. In addition, they should express their preference regarding the allocation of apostolic activity and approve, reject or modify the sustainability model. For this purpose, they will receive detailed information in the study prepared by the technical team (see Introduction to chapter 11, p. 247). Given the current juridical situation, both canonical and civil, it will be the responsibility of the General Chapter, taking into account the requests and proposals of the governments of the other two established branches, to determine the necessary steps for any reconfiguration of property.

In the light of the votes it will receive from the supreme organs of the consecrated branches, the General Assembly of Regnum Christi must, in addition to reviewing and approving the General Statutes, express a preference for the allocation of apostolic activity. It must also give guidelines to the general government on the steps to be followed in the development of the sustainability model and the preparation for its implementation. In order to do this, it must be taken into account that this process necessarily requires certain steps: first, theoretically before the General Assembly, to establish the associations of the Consecrated Women and the Lay Consecrated Men; and secondly, for the Holy See to approve the Statutes and establish the Federation. Only afterwards will there be steps toward patrimonial and administrative reconfiguration. Therefore, concrete decisions on these matters would be made at the 2020 Ordinary General Chapter and General Assemblies. The territorial governments will likely be consulted to gather information and a judgment on the application of these decisions to the territory, as the model will vary according to the reality of each territory.

It is expected that the 2018 General Assembly of Regnum Christi will give a mandate to the general government to prepare the 2020 Assembly. Another point of work would be the drafting of secondary legislation for the Federation, before the Statutes enter into force as a whole.

## 8. Consultation to the delegates of the territorial assemblies

Besides asking for an opinion on all the numbers of the draft Statutes related with the direction of apostolic activity, the *Discussion Guide for the Territorial Assembly* will ask for a judgment on the allocation of existing apostolic activity to the Federation or the consecrated branches.



# REGNUM CHRISTI

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For the Kingdom of Christ  
to the Glory of God

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